## Minerals Australia Contractor Management Framework

## **Contractors Frequently Asked Questions**

| QUESTION   | ANSWER   |
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| What is the Contractor<br>Management Framework<br>(CMF)? | Across Minerals Australia we have implemented a Contractor<br>Management Framework (CMF). The CMF is a process which<br>guides operations and standardises the way we work with<br>contractors and sub-contractors. The CMF outlines each step<br>required to bring a contractor to site and ensure that controls for fatal<br>risks are in place and managed.   |
| Why is BHP introducing<br>a CMF?                         | We have heard from you that there can be inconsistencies in how<br>we manage contractors across our operations, so we have<br>implemented a regional contractor management standard to improve<br>and standardise the contractor management process.<br>The intent of this framework is to provide clarity around roles and<br>responsibilities, ensure we partner with you to identify any fatal risks<br>exposed to your workforce, and provide the critical controls required<br>to hear user user actions. |
| What is changing with                                    | to keep your workforce safe.<br>We are introducing standardised ways of working, across our sites  |
| the CMF?   | and operations.  |
|  | The standardised ways of working apply to every engagement, regardless of whether a contractor is engaged on-contract or off-contract (direct purchase order) arrangement.   |
|  | From May 2019, as part of the engagement process, BHP will ensure<br>that all contractors prior to commencing work will receive, or be<br>involved in, the development of the:   |
|  | <ul> <li>A Scope of Work for the job;</li> <li>Identification of the fatal risks associated with the job;</li> <li>Completing and submitting a Risk Assessment in partnership with BHP, to set controls for your team and keep them aware of the risks and requirements to control if a material or fatal risk is identified;</li> <li>Detailing the Supervisor and the safe system of work to be used for the job; and</li> <li>Monitoring and ongoing routines of the engagement.</li> </ul>                 |
|  | This may be completed as part of the normal routines we follow when<br>engaging you on a contract, or it may be addressed through a new<br>Off Contract Engagement Tool (OCET) we have developed, which<br>will be used if we engage you for services where a fatal risk is<br>present and an off-contract arrangement is in place.  |
| What are my<br>responsibilities as the<br>contractor?    | <ul> <li>As our contracting partner you will also have a role in ensuring that your workforce:</li> <li>Knows who they report to within BHP prior to commencing the work;</li> <li>Knows their point of contact and how they communicate with them;</li> <li>Understands their obligations to raise safety concerns when working with BHP and knows how to do so;</li> </ul>   |

|   | <ul> <li>Has the right qualifications, competencies and inductions for the work they are asked to do; and</li> <li>Understands the risks and controls for the work they have been asked to do.</li> </ul>  |
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|   | We also see you as being the accountable person for engaging sub-<br>contractors and managing the relationship which includes:   |
|   | <ul> <li>Notifying BHP if a sub-contractor is going to be part of the<br/>team delivering the work;</li> </ul>   |
|   | <ul> <li>Reviewing and approving the sub-contractors plan for<br/>technical and safety competency prior to commencing the<br/>work; and</li> </ul>   |
|   | <ul> <li>Managing and monitoring sub-contractor performance and<br/>non-conformance to the CMF.</li> </ul>   |
| I have a contract, do I<br>need to provide anything<br>now or will my contract<br>be amended? | Each Operation had unique levels of maturity, readiness and challenges<br>for transitioning to a regional CMF and meeting legislative requirements,<br>each Asset and Function will be rolling out the CMF in their own<br>timeframe to meet their operational needs.    |
|   | Your Contract Owner may have engaged with you already or may do so between now and 30th June 2019. They will provide further details of what is required.  |
| How will the new CMF requirements be monitored?   | BHP will complete Field Leadership activities across the operations to ensure contractors are fulfilling the CMF requirements and meeting the expectations of their role.  |
|   | As part of normal contract management routines, BHP will also<br>conduct periodic safety meetings and check qualifications and<br>certifications of contractor personnel.  |
| What if I am a contractor<br>engaged by a direct<br>purchase order?                           | As part of the standardised approach to contractor management, we are lifting safety controls for off-contract engagements (direct purchase order) to the same level as on-contract engagements.   |
|   | What this means is that all service contractors being engaged off-<br>contract where a fatal risk exists, will receive or be involved in the<br>development of an Off-Contract Engagement Tool (OCET).   |
|   | There will also be the same expectations of the contractor, to engage<br>and manage their workforce as outlined above in the responsibilities<br>of a contractor question.   |
| Is the Local Buying<br>Program impacted by<br>the CMF?  | Supporting small and local business continues to remain a strong focus for BHP, and the Local Buying Program (LBP) will operate as it always has.  |
|   | All suppliers who are part of the LBP will be engaged as per the standardised CMF process. The process, roles and expectations remain the same for all on and off-contract (direct purchase order) engagements.  |
|   | We have also engaged C-Res about the changes and they will make<br>available, via the Local Buying Program portal, the relevant CMF<br>information and tools. Having all the information available in one<br>location will simplify and speed up the engagement process, |

|   | particularly for repetitive work, while still maintaining a focus on safety.  |
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| Will the CMF create more work?  | In order to improve the safety outcomes, we recognise that we all need to work differently.   |
|   | This will mean that for some contractors there may be more upfront<br>work required when being engaged, for your workforce to be<br>mobilised and ready to execute the work.  |
| What training is available?   | A 15 minute eLearning module about the Contractor Management<br>Framework is available through the BHP Contractor Learning Portal.<br>All vendors and suppliers, regardless of if they are engaged on or off<br>contract, will be able to complete the eLearning. |
|   | At least one representative from your business is required to log in<br>and complete this training, in particular employees responsible for<br>managing a team or employees who have been asked to undertake<br>a Supervisor role.                                |
|   | A Quick Reference Guide on using the new Off Contract Engagement Tool (OCET) is also available.   |
| Who needs to complete<br>the training and will this<br>restrict my access to<br>site? | It is expected that those who manage a team and/or are in a Supervisory role for on site works complete the CMF contractor eLearning module. This includes your sub-contractors.  |
|   | If you are responsible for the provision of Goods, but are not responsible for the delivery of goods to site, then you are not required to undertake the CMF contractor training.   |
|   | At this time, site access is not restricted if the CMF contractor training has not been completed, but ongoing monitoring of training compliance will be reviewed.  |
| I'm interested to find out<br>more, who can I speak<br>to?                            | <ul> <li>If you are a contractor engaged on contract, please contact your:</li> <li>BHP Contract Owner; or</li> <li>Contract Specialist; or</li> <li>Site or Operational representative.</li> </ul>   |
|   | If you are engaged through an off-contract arrangement (direct purchase order) please contact your:   |
|   | Site or Operational representative.   |
|   | If you are engaged through the Local Buying Program, please contact your Site or Operational representative or:   |
|   | <ul> <li>C-Res – <u>info@c-res.com.au</u></li> </ul>  |